

ASHTROM Properties

ASHDAR ASHTROM GROUP





ASHTROM Renewable Energy





ASHTROM Excellence in Construction

Presentation for the Capital Market

Based on financial statements from March 31, 2023

May 2023

Convenience Translation into US\$



Disclaimer

This presentation is not to be construed as an offer to buy Company securities or an invitation to accept such offers, being solely intended for conveying information to investors.

Statements made in this presentation referring to analysis of the Company's activity only constitute a synopsis. For a complete picture of the Company's operations and the risks faced by the Company, please review the annual report of the Company for the year 2022 published by the Company on March 22, 2023 (Ref. 2023-01-029811). and the company's report for the first quarter of 2023 published on May 24, 2023 (Ref. 2023-01-047509).

This presentation is a convenient translation of the company's presentation in Hebrew as published on May 24, 2023 (Ref. 2023-01-047533). For the convenience of the reader, the financial data presented in this presentation is presented in US\$, according to the exchange rate of the US\$ to the US\$ as of March 31, 2023. In addition, in case of any contradiction between this presentation and any of the company's reports in Hebrew, the company's reports will prevail.

This presentation includes forward-looking information as defined in the Securities Law, 5728-1968. Such information covers, among other things, forecasts, evaluations and estimates, including information shown in illustrations, graphs, reviews and all other information pertaining to the Company presented in any form, referring to future events or affairs whose materialization is uncertain and beyond the Company's control. Forward-looking information cannot be regarded as established fact and is only based on the Company management's subjective point of view and estimation, based, inter alia, on analysis of general information available to the Company's management at the time of preparing this presentation, including statistical data published by various bodies and authorities, professional and public publications, as well as research and surveys - with no guarantee as to the correctness or completeness of the information included therein; its correctness has not been independently verified by the Company.

Forward-looking information is naturally subject to considerable nonmaterialization risks and is uncertain, cannot be estimated in advance and is often out of the Company's control.

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The materialization or otherwise of forward-looking information will be affected, among other things, by risk factors characterizing the Company's activities as well as developments in the general environment and external factors having an impact on the Company's operations - these cannot be evaluated in advance and by their nature are not controlled by the Company.

It should be made clear that the Company's preparedness, including activities in the various sectors and changes in the regular sequence of operations, are based on the Company's estimations comprising forward-looking information. These estimations are likely to fail to materialize, in all or in part, or in a manner differing from that envisaged, among other things in view of this being an extraordinary and extended occurrence outside the Company's control.

The presentation may include information that is indicated in a manner differing from that in the Company's reports to the public thus far, therefore data could be present that is set out in a form and/or categorization and/or layout and/or breakdown other than those employed in the Company's previous statements and reports. The presentation offers a collection of data - including such as is used in the presentation but is yet to appear in the Company's reports or that is arranged for the first time in the format adopted in this presentation and is correct in the Company's best estimation as of the date it is presented.

Accordingly, readers of this presentation are cautioned that the Company's actual results and achievements in the future may be materially different from what is indicated in the forward-looking information cited in this presentation.

Moreover, forecasts and predictions are based on details and information in the possession of the Company on the date of preparing this presentation and as of March 31, 2023 and the Company is under no obligation to update or modify any forecast and/or estimation of this information in order to reflect events or circumstances coming about after the date of preparing the presentation.



Continuing to Excel

ASHTROM Group EXCELLENCE IN CONSTRUCTION

2.1 US\$ billions Group's orders backlog as of May 2023 **347** US\$ millions Income Q1 2023

13 USS millions Net profit attributable to shareholders Q1 2023

1.3 US\$ billions

Equity attributable to shareholders as of March 31, 2023



Traded on the index

A-Rating

the state of the s

With a stable outlook by Maalot





2014

ASHTROM

Ashtrom Group IPO launched on Tel Aviv Stock Exchange

2016 Entry into the

Entry into the field of Rental Housing

2018

Purchasing the public shares of Ashdar and incorporating it as a private reporting company (bonds)

2020

Purchasing the public shares of Ashtrom Properties and incorporating it as a private reporting company (bonds)

2021

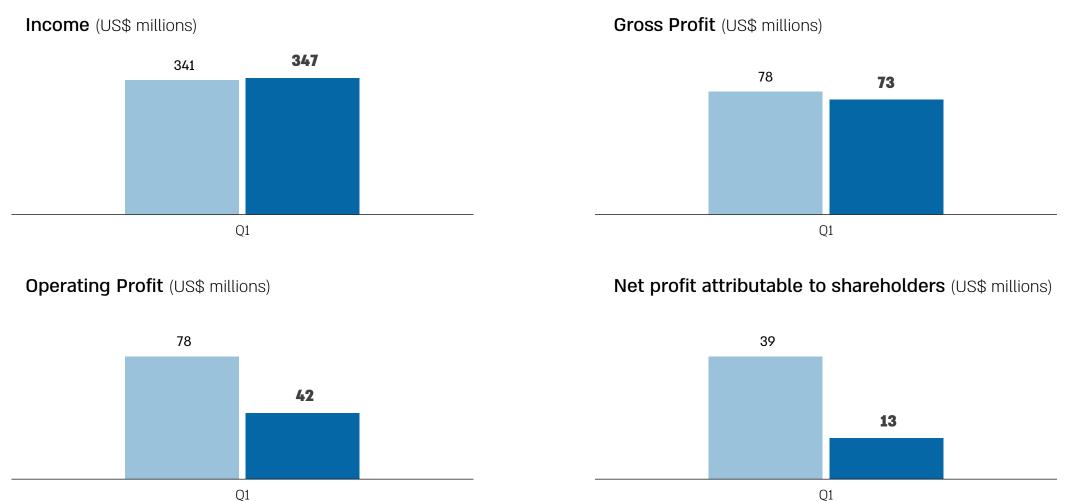
- Ashtrom Group enters the TA-35 index
- Entry into the field of Renewable Energy

2022

Ashtrom Group and companies move to LYFE Tower

Ashtrom Group Q1 2023 financial overview

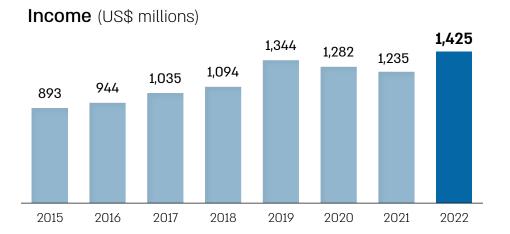
ASHTRON



Convenience Translation: Amounts have been converted into US\$ equivalent at the exchange rate of 3.615 (NIS/US\$) as of March 31, 2023

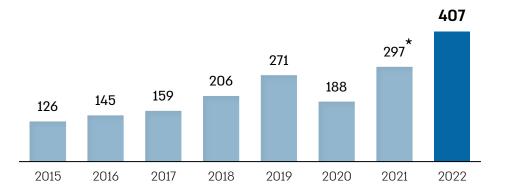
ASHTROM Group EXCELLENCE IN CONSTRUCTION

Ashtrom Group Multi-year financial overview

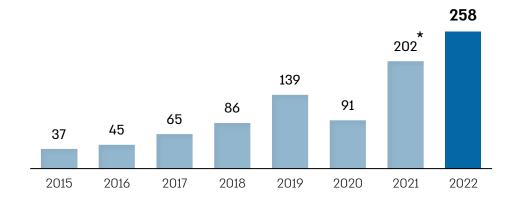


Operating Profit (US\$ millions)

ASHTRO



Gross Profit (US\$ millions)



Net profit attributable to shareholders (US\$ millions)

* Not counting profit of US\$ 138M on account of the Buyback in the Jerusalem LRT project.



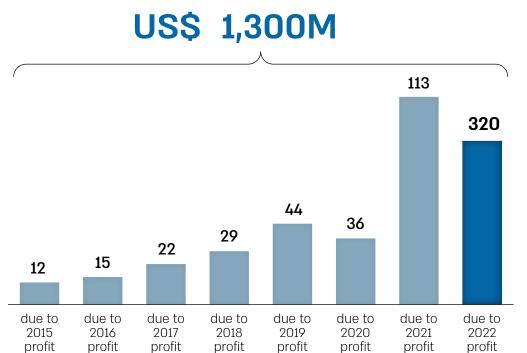
Ashtrom Group Multi-year financial overview

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1,343 **1,328** 1,113 897 534 534 434 381 357 15 12 2015 2016 2017 2019 2020 2021 2022 31.03.23 due to 2018 due to 2016 2015

Dividend distribution policy: the company will distribute dividends at a cumulative annual rate of no less than 25% of the net annual profits. Due to 2015-2022 profit the company distributed dividends at a cumulative annual rate of 32%-40%.

Equity attributable to shareholders (US\$ millions)



Group Dividend (US\$ millions)



Looking to the Future Focal Points for 2023

Ashtrom Construction

Income to be recorded in 2023

0.8 USS billions

AS of March 31, 2023

Total backlog of

1.8 US\$ billions

As of March 31., 2023

Ashtrom Properties Projects in planning and construction phases

Ashtrom Renewable Energy

117,000 m²

Initiating development

Ashdar

Projects in progress for completion in 2023-2025

1,652 housing units

Company's share only Of these, sold as of March 31. 2023 **1,077** housing units

Company's share only

Ashtrom Rental Housing

Occupying 2 projects In Tel Aviv and Jerusalem

572 housing units

Initiating the development of 2 projects

468 housing units





EXCELLENCE IN CONSTRUCTION

Ashtrom Industries

Total Backlog Most of them scheduled for completion within 18 months

0.3 USS billions

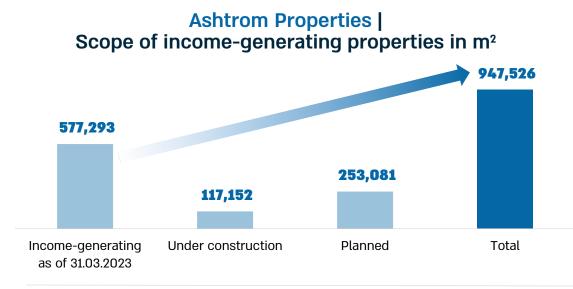
AS of March 31, 2023

of US project

398 MW

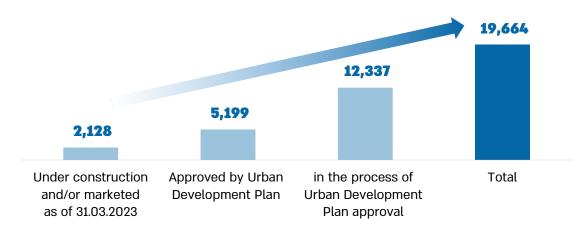
Looking to the Future

ASHTROM Group EXCELLENCE IN CONSTRUCTION



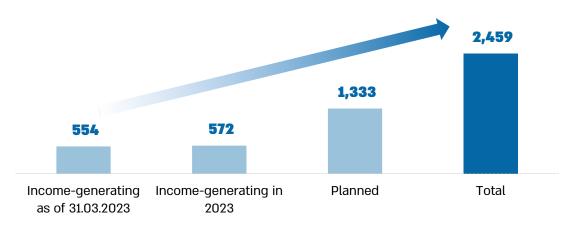
Ashdar | Housing units to be marketed

(including partners and units for landowners)

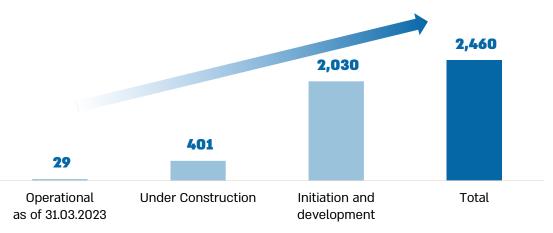


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Ashtrom Rental Housing | Housing units for rent



Renewable Energy | Project backlog in MW*



* There is no certainty that the planned capacity will be achieved in full.

Ashtrom Group

ASHTRON

8 Autonomous Areas of Activity operating with optimal synergy,

enabling continued growth while taking advantage of operational and financial flexibility



Ashtrom Construction

Experience. Professionalism. Quality.

Executing all types of construction and infrastructure projects

Control over all production chain elements to execute projects and making use of advanced technologies

Commitment to deadlines while offering uncompromising quality

1.8 USS billions Orders backlog as of March 31, 2023

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Projects in development

	Income	Gross Profit	Gross Profit Margin	Segment Profit	Segment Profit Margin
	US\$ millions	US\$ millions	%	US\$ millions	%
Q1 2023	201	19	9.7%	12	5.7%
Q1 2022	161	17	10.4%	8	5.1%
2022	754	73	9.7 %	36	4.8%





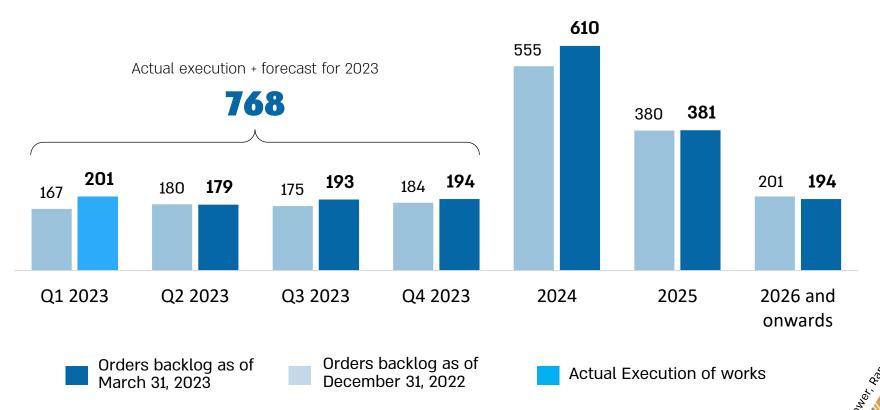
Construction in Israel

Orders backlog (US\$ millions)

1,751 US\$ millions

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Backlog as of March 31, 2023 by anticipated period of projected income



After March 31, 2023, the company undertook new projects in the total amount of US\$ **52M**, which are not shown on the graph



Construction in Israel

Selected projects under construction



Kikar HaMedina, Tel Aviv

Entrepreneurs	Property owners
Extent of project	453 housing units
Financial scope	~US\$ 153M (50%)
Company's share	50%
Exp. completion date	2027
Perc. of completed work	~11%



1000 Complex Rishon LeZion

Entrepreneurs	The Phoenix & Ashtrom Properties
Extent of project	~269.000 m²
Financial scope	~US\$ 277M
Company's share	100%
Exp. completion date	2027
Perc. of completed work	~26%



The Pardes, Kiryat Ono

Entrepreneurs	Ashdar
Extent of project	813 housing units
Financial scope	~US\$ 183M
Company's share	100%
Exp. completion date	2024
Perc. of completed work	~70%



Fast Lanes Project

Entrepreneurs	Ayalon Highways
Extent of project	
Financial scope	~US\$ 91M
Company's share	100%
Exp. completion date	2024
Perc. of completed work	~68%





Ashtrom Properties*

A leader in acquisition, development, construction and management of income-generating properties

0100 Det of the second Ownership of assets in the office, commercial, Owning, managing and improving retail and logistics sectors nationwide properties in Israel, Germany and UK Authority's Management Approach ** Approach ** ~**577,300** м² **US\$ 7M USS 2M USS 1.9B** uss 88M **USS 21M** Real estate Scope Real estate Value Annual Rentals NOI 01-03.2023 FF0 01-03.2023 FF0 01-03.2023 uss 28M uss 3M FFO 2022 FFO 2022 Appreciation Segment Net profit attributable Income Gross to shareholders Profit of property Profit US\$ millions US\$ millions **US\$** millions **US\$** millions US\$ millions 01 2023 28 21 17 3 Rent 28 52 24 26 47 24 **Q1 2022** Rent 25 Sales 27 2022 138 78 123 184 99 Rent 103 Sales 35

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* Based on the data in the consolidated report from March 31, 2023, including proportionate consolidation

** Main changes on account of the management's approach to the Authority's approach arise from the costs of accrued credit

linkage differentials, securities revaluation profits and taxes for previous years being discounted.

See Par. 10.1.8.17 of Periodical Report for 2022.

Ashtrom Properties* -

ASHTROM Properties

Israel 60%



Extent of properties	339,784 m²
Occupancy	93%
Annual Rentals	US\$ 53M
NOI 01-03.2023	US\$ 13M
Value of Real Estate**	US\$ 1,189M
Primary Cap Rate	7.04%

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Germany 25%



Extent of properties	166,603 m ²
Occupancy	97 %
Annual Rentals	US\$ 22M
NOI 01-03.2023	US\$ 5M
Value of Real Estate	US\$ 443M
Primary Cap Rate	5.07%

UK 15%



Occupancy	87% ⁽¹⁾
Annual Rentals	US\$ 13M
NOI 01-03.2023	US\$ 3M
Value of Real Estate	US\$ 248M
Primary Cap Rate	7.1%

(1) Not including a property intended for upgrading (The occupancy rate is **77**% including)

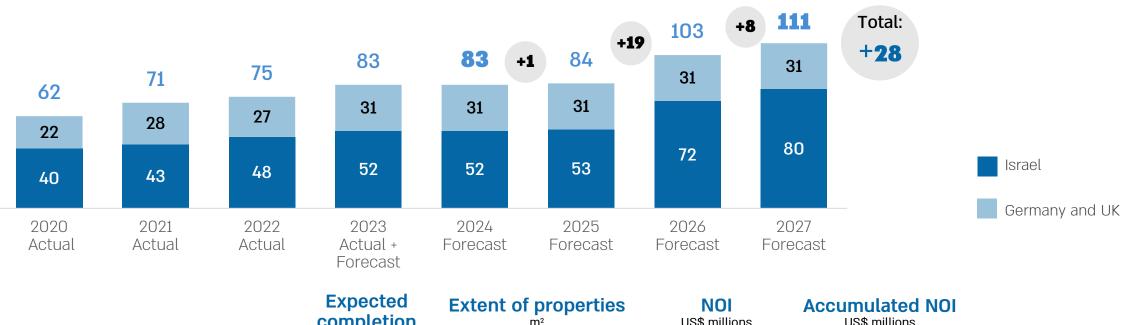
* Based on the data in the consolidated report from March 31, 2023, including proportionate consolidation

** The value of the real estate in Israel includes lands and development rights valued at US\$ 1,215M.

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Expected NOI growth from projects under construction in Israel: US\$ 28M*



	completion	Extent of properties	NOI US\$ millions	Accumulated NOI US\$ millions
As of March 31, 2023		577,293	83	83
Projects in planning & construction phases	2023-2027	117,152	28	111
Projects in the process of Urban Development Plan approval		253,081		

* It should be made clear that the above company estimations of expected growth in the NOI from projects under construction, are forward-looking information as defined under the Securities Law, based on information in the possession of the management at the time of its presentation. These estimations might not materialize in whole or in part, or might materialize in a different manner, either minor or substantial, from that predicted, for various reasons, such as: a deferred project completion date and/or delay in receiving the required occupation approvals, as well as changes in the market conditions that may affect the expected NOI and/or as a result of the full or partial materialization of the risk factors set out in Parts. 10.3.5 and 22 of Section A of the 2022 Company Periodic Report.



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Properties

Properties under Construction



Selected Projects



LYFE, Building C, Bnei Berak Building rights (100%): ~90,000 m² Ownership: 50%



Ashtrom Campus, Yavneh Building rights (100%): ~86,000 m² Ownership: 100%



OLIO, Bat Yam Building rights (100%): ~34,000 m² Ownership: 50%



1000 Complex Rishon LeZion Building rights (100%): ~305,000 m² Ownership: 26.07%

Properties in the process of Urban Development Plan approval

Selected Projects

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HaYetzira, Ramat Gan Building rights (100%): ~54,000 m² Ownership: 80%



Hi-Tech Park, Hod HaSharon Building potential (100%): ~59,000 m² Ownership: 42.3%



Nes Ziona Building rights (100%): ~17,000 m² Ownership: 44%



Petach Tikva/Givat Shmuel Building rights (100%): ~83,000 m² Ownership: 50%

17

Ashdar



A leader in planning, initiating and marketing high-quality residential neighborhoods

-120 Projects

2,128

Projects Housing units under nationwide construction and/or marketed (including partners and landowners)

Pioneer and leader in diverse areas of urban renewal

17,536

Housing units in planning phase (including partners and landowners)

-0.8 US\$ billions

Expected gross profit yet to be recognized (See page 19 Gross profit forecast)

	Income	Gross profit	Gross profit margin	Segment profit	Segment profit margin	Net profit attributable to shareholders	Sales (including partners)
	US\$ millions	US\$ millions	%	US\$ millions	%	US\$ millions	Housing Units
Q1 2023	103	22	21.4%	17	16.6%	11	24
Q1 2022	129	26	20.2 %	22	16.8 %	14	97
2022	516	111	21.5%	118	22.8 %	86	261

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Ashdar

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Gross Profit Forecast*

st*	(US\$ millions)	
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	Number of units to be marketed ⁽¹⁾	Number of units sold as of March 31, 2023 ⁽¹⁾	Total revenue expected from projects that have yet to be recognized ⁽²⁾	Expected gross profit yet to be recognized ⁽²⁾	Expected gross profit	Expected date of completion
Projects under construction or completed	1,652	1,077	747	195	26.1%	2023-2025
Future projects planned for 2023-2027 ⁽³⁾	3,650	-	3,209	650	20.3%	2026-2030
Total	5,302	1,077	3,956	845	21.4%	Monting
 Housing units to be marketed, (including registered partnerships) not including units for landowners and leasing, and 10 shops. The data represents the company's share (including its share in registered partnerships) and does not include undertakings to provide building work services. 						

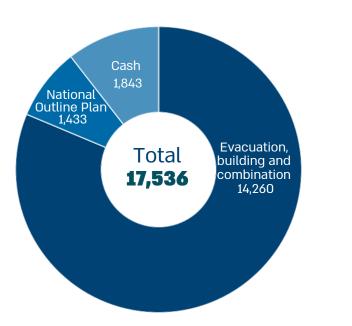
- Housing units to be marketed, (including registered partnerships) not including units for landowners and leasing, and 10 shops.
- The data represents the company's share (including its share in registered partnerships) and does not include undertakings to (2) provide building work services.
- The data includes projects approved by Urban Development at various stages of planning.
- In addition, the company has 8,400 housing units intended to be marketed and are in the process of being approved by Urban Development (including partners, among them registered partnerships, and excluding landowners).
- The data does not include expected incomes from the sale of 87 housing units intended for rental in the coming years

* It should be made clear that the above company estimations regarding gross profit forecast are forward-looking information as defined under the Securities Law, based on information in the possession of the management at the time of its presentation. These estimations might not materialize in whole or in part, or might materialize in a different manner, either minor or substantial, from that predicted, for various reasons, such as: pace of selling units, change in the development costs and/or as a result of the full or partial materialization of the risk factors set out in articles 11. 16 and 22 of Section A of the 2022 Company Periodic Report.

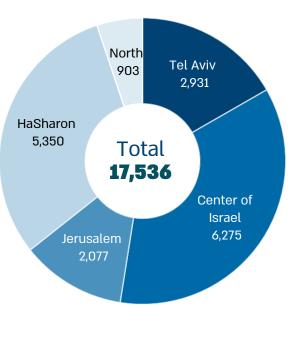


Ashdar Housing Units in Planning Phase

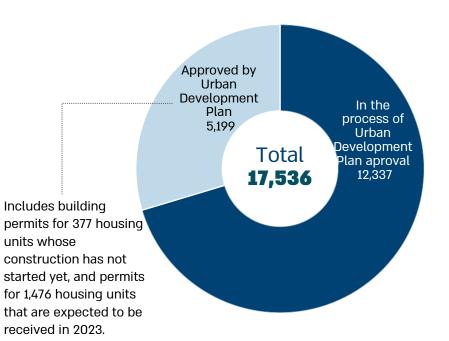
Type of Transaction*



Geographic Distribution*



Status of Planning Process*



ASHTROM * Includes partners and housing units for landowners in urban renewal projects and plot and combination deals.



Ashtrom Rental Housing

Building Communities

A pioneer in the field of rental housing in Israel. Established and started operating in 2016 Planning, developing and operating 10 rental housing projects in high-demand areas ~100% occupancy in long-term leases

US\$ 0.9B

~2,500 housing units

At various stages of development

US\$ 1.1B

Value of assets Net Financial Debt inventory of buildings for sale, investment property under construction, investment property

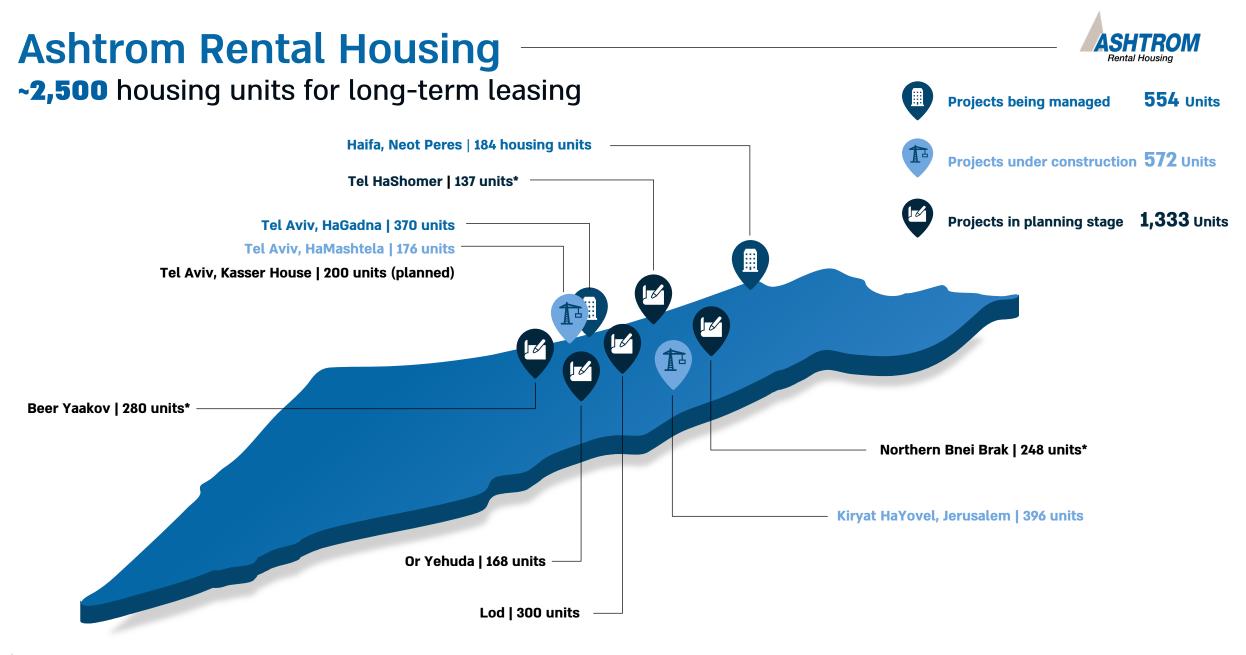
	Income US\$ millions	Gross Profit US\$ millions	Gross Profit Margin %	Appreciation of property US\$ millions	Segment Profit US\$ millions
Q1 2023	13	5	41.8%	*(5)	(1)
Q1 2022	5	3	65.3%	*(3)	(0)
2022	40	17	41.8%	64	77

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Amounts have been converted into US\$ equivalent at the exchange rate of 3.615 (NIS/US\$) as of March 31, 2023



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* Number of housing units subject to Sheves Addition.

Rental Housing

Projects being Operated and under Construction

Pioneering investments in high-demand areas

Operated

ASHTRO



Neot Peres, Haifa





HaGadna Complex, Tel Aviv

Number of Rental Units	184 Units* 100% occupancy**	Number of Rental Units	370 Units* 100% occupancy**	Number of Rental Units	176 Units* Contracts for 127 Units**	Number of Rental Units Number of Units for Sale
Value of Project (rentals)	US\$ 82M ***	Value of Project	US\$ 230M ***	Value of Project (housing & comm.)	US\$ 153M ***	Value of Project (housing & comm.)
Cap Rate	5.0%-5.5%	Cap Rate	4.75%-5.25%	Cap Rate (rental housing)	4.75%-5.25%	Cap Rate (rental housing)
NOI 01-03.2023	US\$ 0.6M	NOI 01-03.2023	US\$ 1.7M	Expected Occupancy	2023	Expected Occupancy

* Of the housing units for long-term rental, 25% are designated to be leased to eligible tenants to be determined by the Ministry of Housing at a controlled rental price. ** Number of units leased and sold as of May 2023. *** Value as of December 31, 2022

Under construction

HaMashtela, Tel Aviv





Kiryat HaYovel, Jerusalem

Number of Rental Units	396 Units*
Number of Units for Sale	132 Units Contracts for 99 Units**
Value of Project (housing & comm.)	US\$ 251M ***
Cap Rate (rental housing)	4.75%-5.25%
Expected Occupancy	2023

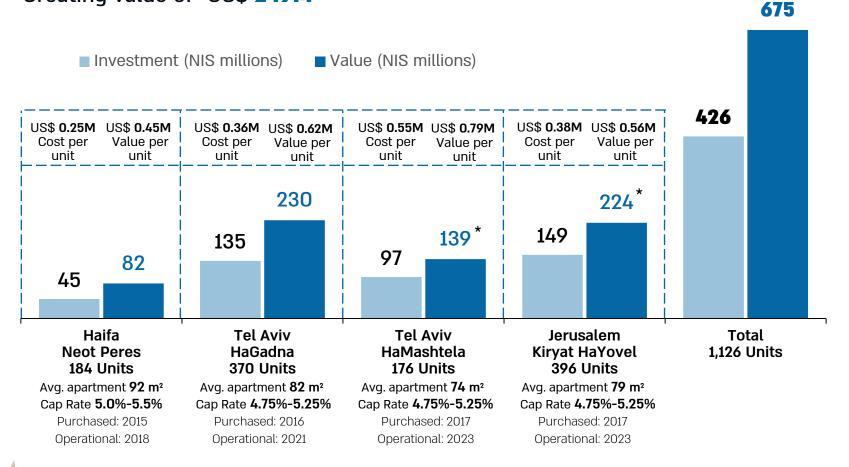


Appreciation in Value of Rental Housing Properties-



Improvement in rental housing sector through projects being operated and under construction (Applies to rental housing only- As of December 31, 2022)

Projects in operation and at the end of the construction process Creating value of ~US\$ **249M**



Planned Projects

The company has 6 additional projects planned in the central area of Israel, consisting of **1,333 housing units**

Purchased 2021-2022 Operational 2026-2028

* Value of project as of December 31, 2022

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Ashtrom Industries



A wide range of value chain solutions under one roof

Development, production, import, marketing and sale of raw materials and products for the construction industries

Setting of new plants to expand the concrete supply network

Expansion to additional networks using M&A activity

US\$ 0.3B Orders backlog

9 Dedicated Companies

Supplying a range of industrial products for construction and infrastructure

	%
Q1 2022 63 9 14.4% 2	3.5%
	3.9 %
2022 263 38 14.4% 8	3.1%

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White blocks

Concrete & Architectural Concrete

End-to-end solutions for the building industry





Perfect Sealing

& Insulating

CIXCIO STEEL & STUDS

Systems

Raw materials and aggregates

Raw materials and asphalt

ASHBON

ZAHAVI C ATZMON

Gypsum blocks

Ceramics and finishing materials

Gypsum studs and complementary products

Ashtrom Concessions

Planning, development, operation and maintenance

Specialization in complex PPP projects as part of the company's activities Operation of five courthouses and Ben-Gurion University postgraduate residence Tendering for concession projects

	Income	Gross Profit	Gross Profit Margin	Segment Profit	Finance income Receivables from concession arrangements
	US\$ millions	US\$ millions	%	US\$ millions	US\$ millions
Q1 2023	1.2	0.2	17.1%	(0.5)	1.5
Q1 2022	1.2	0.2	20.9 %	0.1	1.6
2022	4.6	0.9	20.0%	(0.9)	6.7

Participation in energy provision tenders with partners (company's share 30%)

Eshkol Power Station Natural gas

~ **1.7 GW** Tender submitted Sorek Power Station Natural gas 600-900 mw

PQ passed

Rutenberg Complex Power Station Conventional gas-fired power plant on

~ **60 dunam** Preparing to tender submission

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Courthouse, Petach Tikva

Ashtrom Renewable Energy

Development and investment in the field of renewable energy in Israel and worldwide

The company operates as an independent power producer (IPP) Focus on investments and development of renewable energy projects at various stages The company currently works with solar and wind energy worldwide and in Israel

2021
Start of activity

Countries USA, Poland, Greece and Israel

2.5 GW (29 MW operational, 401 MW under construction and 2,030 MW in development)

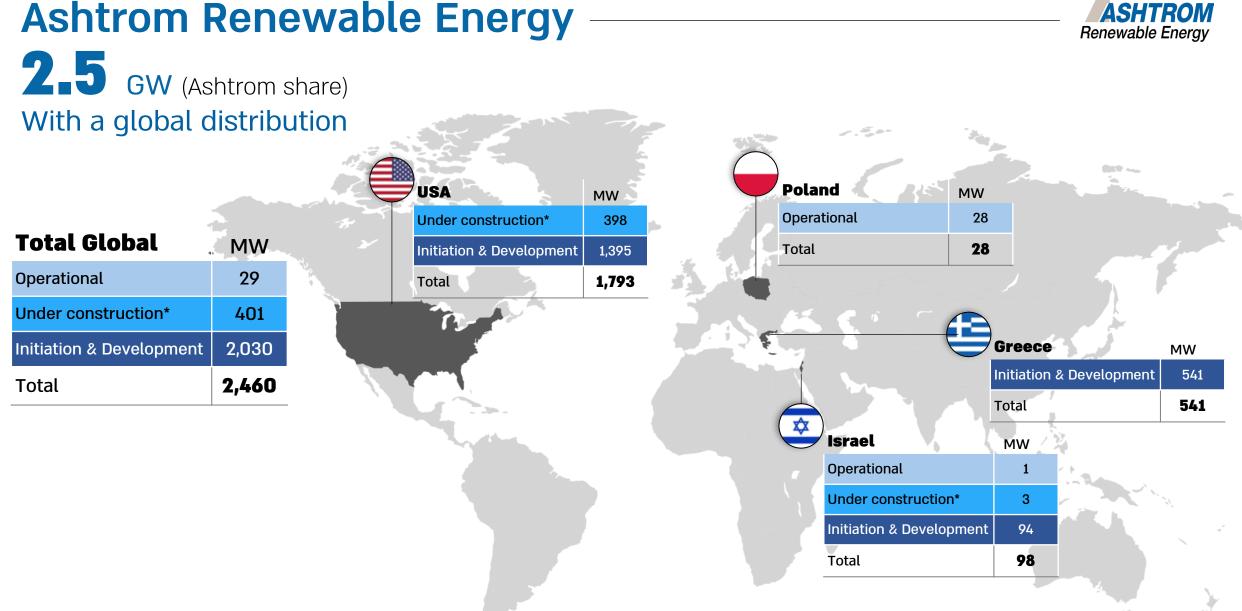
Cumulative scope of projects in development, construction and operation (Ashtrom share)

	Income Roofs in Israel US\$ millions	Gross Profit	Gross Profit Margin %	Segment Profit	Finance income Financial asset-Poland US\$ millions
Q1 2023	0.2	0	11.0%	(0.9)	-
Q1 2022	-	-	-	(0.5)	-
2022	1.0	0.1	10.1%	(2.6)	5.7

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Convenience Translation: Amounts have been converted into US\$ equivalent at the exchange rate of 3.615 (NIS/US\$) as of March 31, 2023

ASHTROM Renewable Energy



* Construction & Pre-construction status according to the authority. Projects that meet the following conditions: 1. Approved plan. 2. Connection contract. 3. Construction has started or expected to start in the next 15 months.

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Ashtrom Renewable Energy



Project initiated in the USA

	Tierra Bonita	El Patrimonio	Whitethorn	Soles Rest	Rolling Sun	Greasewood IV	Total
Location	Texas	Texas	Texas	Idaho	Texas (SPP)	Texas	
Planned output ⁽¹⁾	398 MW	188 MW	352 MW	196 MW	366 MW	293 MW	1,793 MW
Phase of project development ⁽²⁾	Construction	Initiation	Initiation	Initiation	Initiation	Initiation	
Construction costs ⁽³⁾	\$398M	\$188M	\$352M	\$196M	\$366M	\$293M	\$1,793M

(1) Planned output (MW DC) in line with the current development scheme. At the present stage, there is no certainty of the projects' completing the development phase or of the planned output being fully achieved

(2) Construction & Pre-construction status according to the authority. Projects that meet the following conditions: 1. Approved plan. 2. Connection contract. 3. Construction has started or expected to start in the next 15 months.

(3) The construction costs are based on an initial estimate of the work, acquisition and development.

Ashtrom Renewable Energy

TIERRA BONITA project, Texas, USA

The Tierra Bonita project, with a volume of **398 MWdc**, is under construction

3.

The company has signed key agreements, including **a panel purchase agreement**, a utility connection agreement and an agreement to purchase main transformers for the project.

5.

The company has started the initial **construction phase** on site.

The company has signed a 20-year **power purchase agreement (PPA)**

with CPS, the largest municipal electric company in the USA serving San Antonio and rated Aa2 internationally. It covers ~ 60% of the power to be generated by the project.

An **EPC agreement** has been signed with a major USA contractor

Financing Closure process







Ashtrom International

USA

US\$ **95M**

Land value Plots **1,080**

Houses 239*

Of which

762 Plots and

60 houses have been sold

Will be recognized 2023-2024



Contracting, Entrepreneurship and Income-generating Real Estate Overseas

entrepreneurial activity in Portugal

Over 50 years of experience in the construction of complex projects and infrastructures worldwide

Construction

US\$ 14M Orders backlog **Residential Real Estate**

Land inventory in the USA and

Portugal US\$ **28M** Land value

638 units

Of which 116 are under construction And 36 have been sold Will be recognized until 2023 Income-generating property in Eastern Europe, the most prominent of which are a mall and hotel in Belgrade, Serbia A ROAD A

Income-Generating Real Estate

US\$ 117M Value of assets

	Income	Gross Profit US\$ millions	Gross Profit Margin %	Appreciation of property US\$ millions	Segment Profit US\$ millions	Segment Profit Margin
Q1 2023	17.3	4.3	24.6 %	0.03	1.0	5.8%
Q1 2022	17.8	5.3	29.7 %	0.13	1.4	7.6%
2022	81.9	20.1	24.5 %	(0.25)	7.4	9.1%

ASHTROM* Houses in various stages of construction and plots of land intended for the construction and independent marketing of houses

Ashtrom Group



Profit and Loss Statement (US\$ millions)



,	Q1 2023	Q1 2022	2022
Income	347,018	340,470	1,425,425
Gross profit	72,822	77,850	305,094
Gross profit margin	21.0%	22.9%	21.4%
Gain from change in designation from inventories to investment property	-	2,223	29,235
Appreciation of investment property, net	(1,108)	24,831	156,422
Selling, administrative and general expenses	32,576	29,502	121,868
Group's share of earnings of associates, net	2,959	2,996	34,756
Other incomes (expenses), net	320	(756)	3,102
Operating profit	42,418	77,641	406,740
Operating profit margin	12.2 %	22.8%	28.5%
Financing costs, net	28,287	23,890	96,628
Income Taxes	643	9,579	43,455
Net profit	13,488	44,172	266,656
Net profit attributable to shareholders	12,976	38,807	257,495

Amounts have been converted into US\$ equivalent at the exchange rate of 3.615 (NIS/US\$) as of March 31, 2023

Ashtrom Group

Balance Sheet & Cash Flow Summary (US\$ millions)



	31.03.2023	31.03.2022	31.12.2022
Total cash and short-term investments	428	488	515
Current Assets	1,376	1,376	1,432
Non-current Assets	4,122	3,164	3,612
Total Assets	5,498	4,540	5,044
Current Liabilities	1,440	1,256	1,241
Non-current Liabilities	2,673	2,136	2,406
Total Equity	1,385	1,148	1,397
Cash flow from operating activities before purchase of lands	27	74	178
Purchase of lands for construction, including VAT	(218)	(38)	(139)
Cash flow from operating activities	(191)	36	39

Leveraging & Debt

Solo level analysis



Equity 1,328 US\$ millions Total Assets **2,478**

USS millions

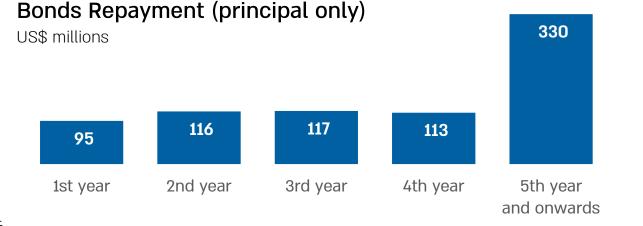
Cash Balance & Short-term Investments

109 US\$ millions Financial Debt, net 767 US\$ millions Debt to CAP, net

Equity Ratio

53.6%

36.5%



Amounts have been converted into US\$ equivalent at the exchange rate of 3.615 (NIS/US\$) as of March 31, 2023



Ashtrom Group*

Financial Debt

Golf complet. Tel AVIV

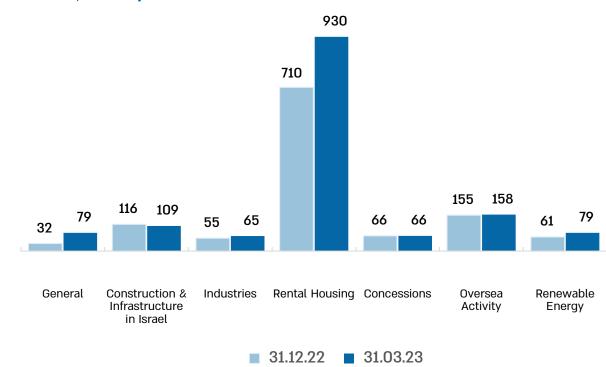


Gross Financial Debt (US\$ millions) March 31, 2023: 1,663 555 33% 777 47% 331 20% Bonds Bank credit Non-bank credit

Net Financial Debt**

(US\$ millions)

March 31, 2023: **1,485** Dec 31, 2022: **1,195**



* Excluding Ashdar Building Company LTD and Ashtrom Properties LTD.

** Credit excluding cash, deposits, short-term and long-term investments and inter-sectoral credit

ESG Strategy



At the Ashtrom Group we are committed to the advancement of ESG.

In May 2023 our first ESG Report was launched, giving expression to significant and widespread activity undertaken in the Group



Thank You ASHTROM Excellence in Construction

